

## TERMS OF REFERENCE – SECURITY PORTFOLIO

### Introduction:

The terms of reference give a broad guideline as to the responsibility of the director for this portfolio, the roles he/she plays and the interaction with the Chairperson and management.

### Objective:

To ensure the personal safety of residents, employees, club members and visitors whilst on the Estate To also protect the property of the aforementioned groups. Our security must be of the highest standard and the best when compared to what is done in the immediate area as well as other security estates in Centurion.

### Target Groups

The following target groups are identified:

Residents  
Employees  
The Country Club and club members  
Visitors

### Modus Operandi

The following areas with regard to security will be the responsibility of the director:

Identify the security risks that the Estate faces and determine the priority for addressing these risks

Prepare a mitigation action list for the above as well as a short and medium term budget and obtain board approval for the implementation of the plan. Ensure that the improvements proposed are cost/benefit effective. Obtain board approval for the improvement plans where appropriate

Monitor security improvement plans

Review, test and audit the performance and operation readiness of the current security systems and procedures

Review the monthly incident reports

Interface with Estate manager, Security Manager, Police forum, armed response unit and key service providers

Ensure an effective emergency plan

Communicate plan, actions etc. to the target groups

The following responsibilities as far as security is concerned are delegated to the Estate Manager

Cooperate with and assist the Director with the tasks listed above

Implement the plans and action as identified and agreed on by the director and the board

Scrutinize the daily incident reports and see if issues have been addressed, see if there is a trend developing, assess if there is an increased risk and take the necessary action

Manage the Security Manager in line with his job description

The Security Manager performs his task in line with his job specification